

# Panasonic

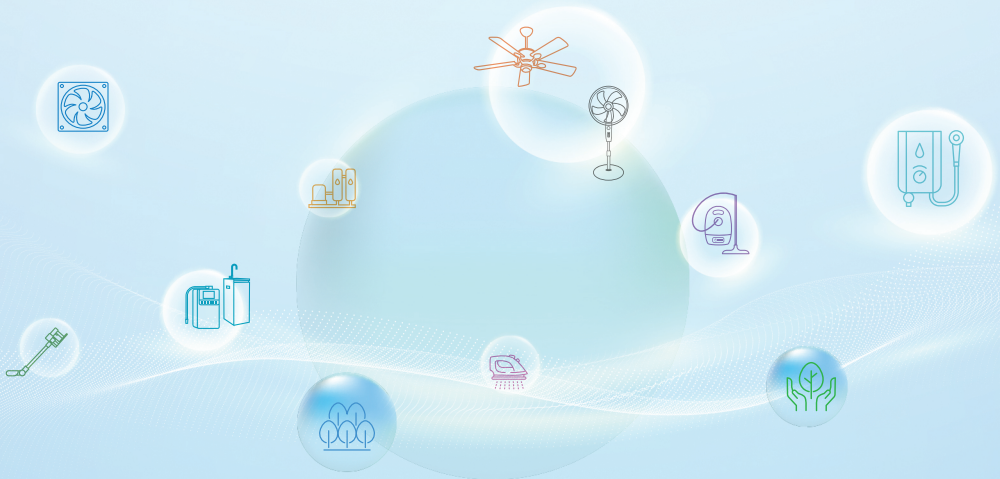
**Panasonic Manufacturing Malaysia Berhad**

Registration No.: 196501000304 (6100-K)

## Enduring Spirit Evolving Strategy

**ANNUAL REPORT 2025**

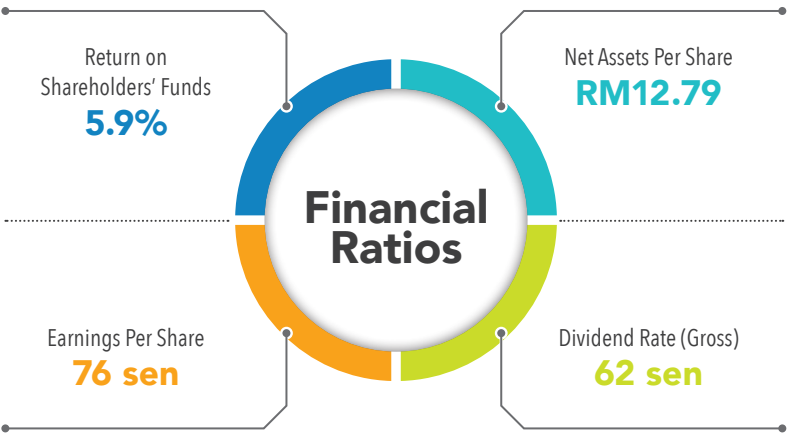
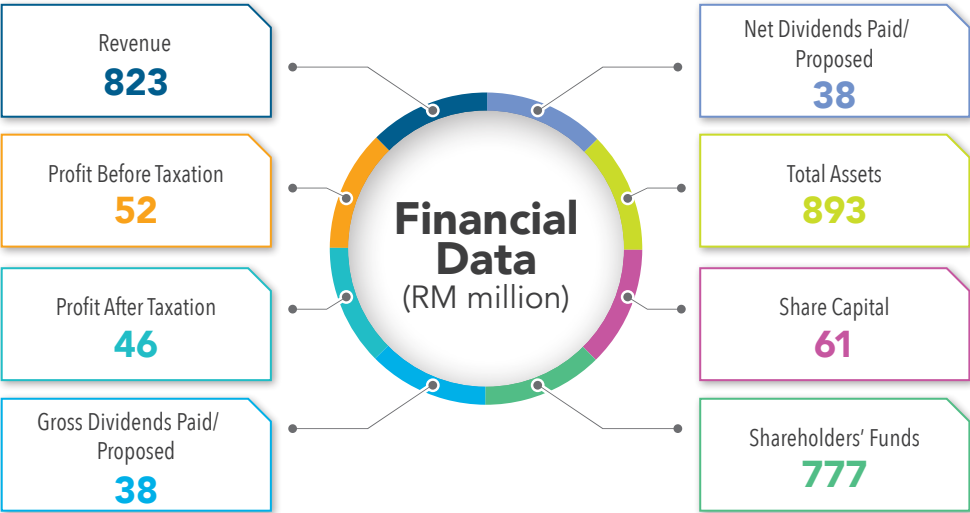
FOR THE FINANCIAL YEAR ENDED **31 MARCH 2025**



Live Your Best

FINANCIAL  
SUMMARY

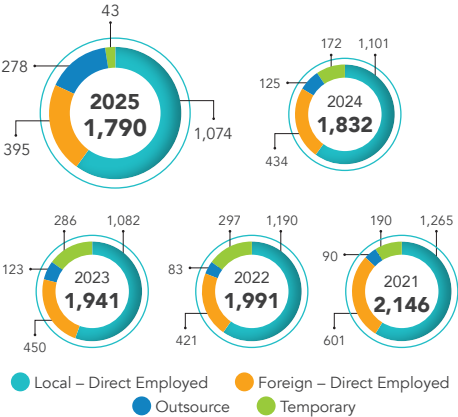
FOR THE YEAR ENDED 31 MARCH 2025



FIVE-YEAR  
TREND

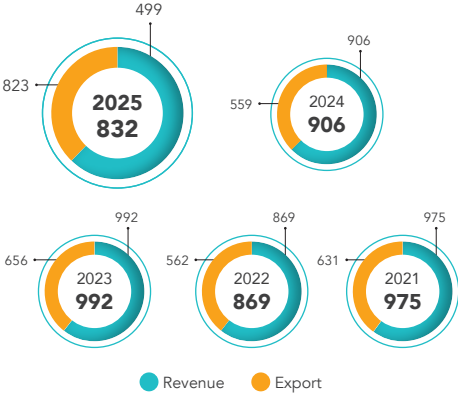
EMPLOYMENT

(Number of Persons)



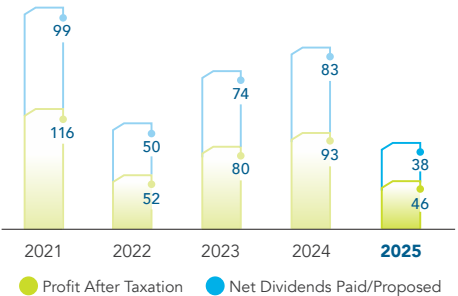
REVENUE/EXPORT

(RM million)



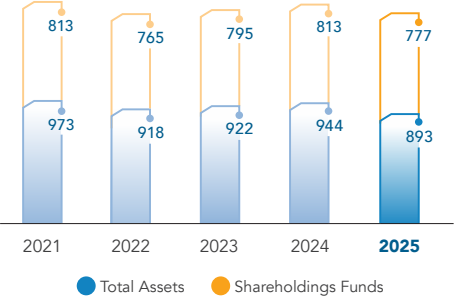
PROFIT AFTER TAXATION/  
NET DIVIDENDS PAID/PROPOSED

(RM million)



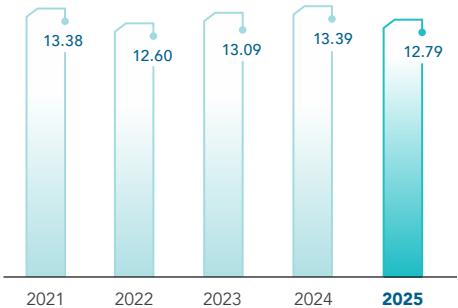
TOTAL ASSETS/  
SHAREHOLDINGS FUNDS

(RM million)



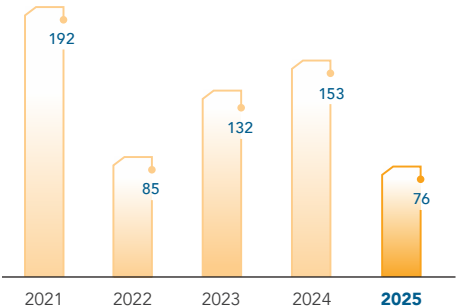
NET ASSETS PER SHARE

(RM)



EARNINGS PER SHARE

(sen)



Dear Valued Shareholders,

The **60<sup>th</sup> Annual General Meeting ("60<sup>th</sup> AGM")** of Panasonic Manufacturing Malaysia Berhad ("Company") will be held physically and voted on by poll at the meeting venue.

Date : **Friday, 29 August 2025**  
Time : **10.00 a.m.**  
Venue : **Hall 1, IDEAL Convention Centre Sdn Bhd  
Level 7, Corporate Tower  
Jalan Pahat L15/L  
40200 Shah Alam, Selangor**

*Go digital and go paperless to help our environment*

Please scan the QR Code to download the below documents of the Company, which are also available at <https://pmma.my.panasonic.com/>.

1. Annual Report 2025
2. Circular to Shareholders 2025
3. Notice of the 60<sup>th</sup> Annual General Meeting
4. Administrative Details and Notes to Shareholders
5. Proxy Form



You may request for copies of the printed reports by completing the request form available online at <https://investor.boardroomlimited.com/> and must provide all the required information accurately. The printed reports will be delivered as soon as reasonably practicable. Should you require assistance with the above matter, kindly contact Boardroom Share Registrars Sdn Bhd at:

Telephone No. : 03-7890 4700  
Email address : [bsr.helpdesk@boardroomlimited.com](mailto:bsr.helpdesk@boardroomlimited.com)

We thank you for your continued support.

**Dato' Azman bin Mahmud**  
Chairman