

Panasonic

Panasonic Manufacturing Malaysia Berhad

Registration No.: 196501000304 (6100-K)

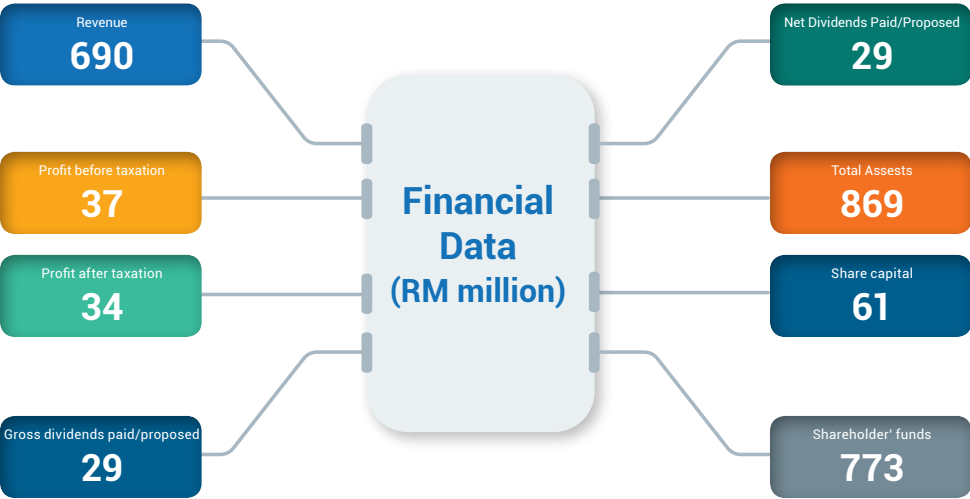
WEATHERING CHALLENGES, CHARTING GROWTH

ANNUAL REPORT 2026

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026



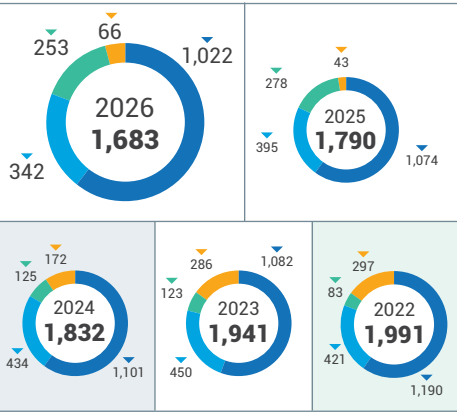
FINANCIAL SUMMARY FOR THE YEAR ENDED 31 MARCH 2026



FINANCIAL HIGHLIGHTS

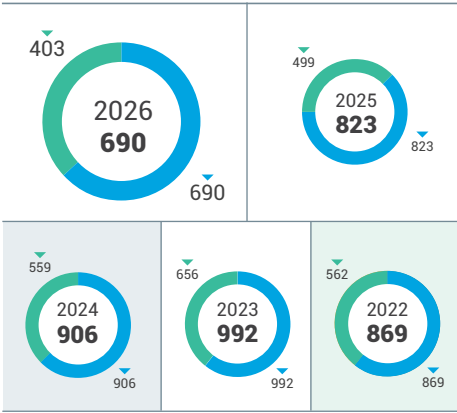


EMPLOYMENT (Number of Persons)



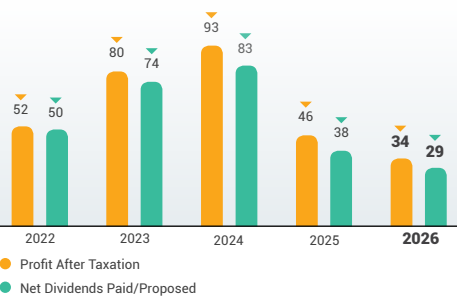
- Local – Direct Employed
- Foreign – Direct Employed
- Outsource
- Temporary

REVENUE/EXPORT (RM million)



- Revenue
- Export

PROFIT AFTER TAXATION/ NET DIVIDENDS PAID/PROPOSED (RM million)



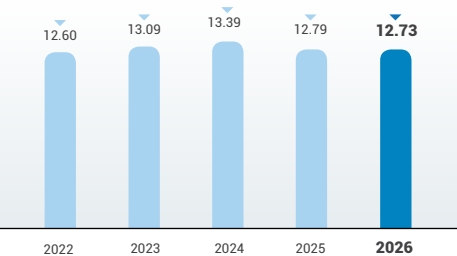
- Profit After Taxation
- Net Dividends Paid/Proposed

TOTAL ASSETS/ SHAREHOLDINGS FUNDS (RM million)

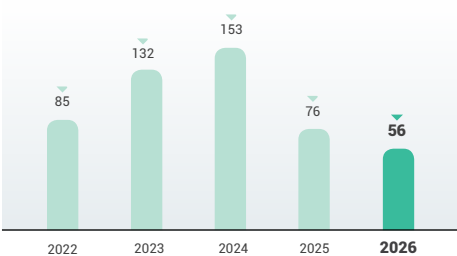


- Total Assets
- Shareholdings Funds

NET ASSETS PER SHARE (RM)



EARNINGS PER SHARE (Sen)



Dear Valued Shareholders,

The **61st Annual General Meeting ("61st AGM")** of Panasonic Manufacturing Malaysia Berhad ("Company") will be held physically and voted on by poll at the meeting venue.

Date : **Wednesday, 9 September 2026**
Time : **10.00 a.m.**
Venue : **Hall 1, IDEAL Convention Centre Sdn Bhd
Level 7, Corporate Tower
Jalan Pahat L15/L
40200 Shah Alam, Selangor**

Go digital and go paperless to help our environment

Please scan the QR Code to download the below documents of the Company, which are also available at <https://pmma.my.panasonic.com/agm/61st-annual-general-meeting/>

1. Annual Report 2026
2. Circular to Shareholders 2026
3. Notice of the 61st Annual General Meeting
4. Administrative Details and Notes to Shareholders
5. Proxy Form



You may request for copies of the printed reports by completing the request form available online at <https://investor.boardroomlimited.com/> and must provide all the required information accurately. The printed reports will be delivered to you by ordinary post within four (4) market days upon receipt of your request. Should you require assistance with the above matter, kindly contact Boardroom Share Registrars Sdn Bhd at:

Telephone No. : 03-7890 4700
Email address : bsr.helpdesk@boardroomlimited.com

We thank you for your continued support.

Dato' Azman bin Mahmud
Chairman